

Chairperson: Scott Manske, 278-4199

CAPITAL IMPROVEMENTS COMMITTEE

Minutes of the March 12, 2014 Meeting

Meeting convened at 1:00 PM in Rm 203-P of the Courthouse

- A discussion of the report from the Director of Performance, Strategy, and Budget took place regarding observations from last year's Capital Improvement Committee (CIC) process which lead in to discussion as to how the clauses within the CIC Ordinance compared to the actual work performed by the CIC.
- A report was reviewed and discussed relating to the 2014 adopted capital projects and the 2014 recommended CIC projects.
- Members discussed possible modifications to the CIC process based on the previous year experience and how to enhance the overall process. This included, among other things, focusing the CIC on the overall 5-Year capital plan rather than just the current (Requesting) budget year.
- Committee members asked for follow-up with the County Board Chairwoman regarding the amendment that created the CIC in County Ordinance (Chapter 36).
- A report on preliminary financing goals for 2015 – 2019 capital projects was given to CIC members.
- A 2015 Capital Budget process status update was given and discussed.
- Follow-up reports were requested by CIC members-
 - Listing of projects that were included in the adopted budget, but not ranked by the CIC, including continuing and/or contractual nature of projects;
 - Listing of County Board added projects and related CIC ranking, including continuing and/or contractual nature of projects;
 - Listing of 2014 adopted projects that are continuing and affect county financing in out-years
- The meeting adjourned.

Summary Tables

Budget Actions

Airport

TABLE 1

CIC Recommended (High Ranked) Projects Included in the CEX Recommended Capital Budget and Adopted by County Board

	<u>TOTAL PRI COSTS</u>	<u>PFC REV/ AIRPORT RSRV</u>	<u>NON-GO BONDS</u>
Continuing/Ongoing ONLY \$	300,000	\$ 300,000	\$ -
Contractual or Legal Commitment ONLY \$	-	\$ -	\$ -
Continuing/Ongoing AND Contractual or Legal Commitment \$	14,110,000	\$ 1,411,000	\$ 12,699,000
Sub-Total \$	14,410,000	\$ 1,711,000	\$ 12,699,000
NOT Continuing/Ongoing AND NOT Contractual or Legal Commitment \$	6,496,000	\$ 1,853,125	\$ 4,642,875
Sub-Total \$	6,496,000	\$ 1,853,125	\$ 4,642,875
TOTAL \$	20,906,000	\$ 3,564,125	\$ 17,341,875

TABLE 2

Non-CIC Recommended Projects Included in the CEX Recommended Capital Budget and Adopted by County Board

	<u>TOTAL PRI COSTS</u>	<u>PFC REV/ AIRPORT RSRV</u>	<u>NON-GO BONDS</u>
Continuing/Ongoing ONLY \$	-	\$ -	\$ -
Contractual or Legal Commitment ONLY \$	-	\$ -	\$ -
Continuing/Ongoing AND Contractual or Legal Commitment \$	-	\$ -	\$ -
Sub-Total \$	-	\$ -	\$ -
NOT Continuing/Ongoing AND NOT Contractual or Legal Commitment \$	750,000	\$ 93,750	\$ 656,250
Sub-Total \$	750,000	\$ 93,750	\$ 656,250
TOTAL \$	750,000	\$ 93,750	\$ 656,250

NOTE:

The "Continuing/Ongoing AND Contractual or Legal Commitment" category reflect projects that have both a continuing AND legal or contractual commitment. This category is NOT an aggregate amount of the "Continuing/Ongoing ONLY" category and the "Contractual or Legal Commitment ONLY" categories.

Summary Tables

Budget Actions

Non-Airport

Summary of Tables 1 - 3

<u>All Ranking (Tables 1 - 3)</u>			
	<u>TOTAL PRI COSTS</u>	<u>BONDS</u>	<u>NON-GO BONDS</u>
Continuing/Ongoing ONLY	\$10,959,562	\$7,260,000	\$3,699,562
Contractual or Legal Commitment ONLY	\$3,005,070	\$1,429,848	\$1,575,222
Continuing/Ongoing <u>AND</u> Contractual or Legal Commitment	<u>\$25,205,616</u>	<u>\$18,877,621</u>	<u>\$6,327,995</u>
Subtotal	\$39,170,248	\$27,567,469	\$11,602,779
NOT Continuing/Ongoing <u>AND</u> NOT Contractual or Legal Commitment	<u>\$19,207,972</u>	<u>\$9,899,088</u>	<u>\$9,308,884</u>
Subtotal	\$19,207,972	\$9,899,088	\$9,308,884
TOTAL (All Rankings)	\$58,378,220	\$37,466,557	\$20,911,663

<u>High-Ranked (Table 1)</u>			
	<u>TOTAL PRI COSTS</u>	<u>BONDS</u>	<u>NON-GO BONDS</u>
Continuing/Ongoing ONLY	\$8,930,362	\$5,485,800	\$3,444,562
Contractual or Legal Commitment ONLY	\$316,216	\$0	\$316,216
Continuing/Ongoing <u>AND</u> Contractual or Legal Commitment	<u>\$23,123,276</u>	<u>\$17,615,097</u>	<u>\$5,508,179</u>
Subtotal	\$32,369,854	\$23,100,897	\$9,268,957
NOT Continuing/Ongoing <u>AND</u> NOT Contractual or Legal Commitment	<u>\$6,492,140</u>	<u>\$3,984,820</u>	<u>\$2,507,320</u>
Subtotal	\$6,492,140	\$3,984,820	\$2,507,320
Total High-Ranked	\$38,861,994	\$27,085,717	\$11,776,277

<u>Low-Ranked (Table 2)</u>			
	<u>TOTAL PRI COSTS</u>	<u>BONDS</u>	<u>NON-GO BONDS</u>
Continuing/Ongoing ONLY	\$2,029,200	\$1,774,200	\$255,000
Contractual or Legal Commitment ONLY	\$1,735,754	\$852,748	\$883,006
Continuing/Ongoing <u>AND</u> Contractual or Legal Commitment	<u>\$2,082,340</u>	<u>\$1,262,524</u>	<u>\$819,816</u>
Subtotal	\$5,847,294	\$3,889,472	\$1,957,822
NOT Continuing/Ongoing <u>AND</u> NOT Contractual or Legal Commitment	<u>\$3,469,632</u>	<u>\$2,729,738</u>	<u>\$739,894</u>
Subtotal	\$3,469,632	\$2,729,738	\$739,894
Total Low-Ranked	\$9,316,926	\$6,619,210	\$2,697,716

<u>Not-Ranked (Table 3)</u>			
	<u>TOTAL PRI COSTS</u>	<u>BONDS</u>	<u>NON-GO BONDS</u>
Continuing/Ongoing ONLY	\$0	\$0	\$0
Contractual or Legal Commitment ONLY	\$953,100	\$577,100	\$376,000
Continuing/Ongoing <u>AND</u> Contractual or Legal Commitment	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Subtotal	\$953,100	\$577,100	\$376,000
NOT Continuing/Ongoing <u>AND</u> NOT Contractual or Legal Commitment	<u>\$9,246,200</u>	<u>\$3,184,530</u>	<u>\$6,061,670</u>
Subtotal	\$9,246,200	\$3,184,530	\$6,061,670
Total Not-Ranked	\$10,199,300	\$3,761,630	\$6,437,670

NOTE:

The "Continuing/Ongoing AND Contractual or Legal Commitment" category reflect projects that have both a continuing AND legal or contractual commitment. This category is NOT an aggregate amount of the "Continuing/Ongoing ONLY" category and the "Contractual or Legal Commitment ONLY" categories

DETAIL: Airport Projects

CIC Recommended Projects Included in the CEX Recommended Capital Budget and Adopted by County Board

CAC recommended Projects included in the CAC recommended capital budget for Airport, 2024-2025

Airport												
					Project Funding							
					Total Project	Non-County		County				
Project	Description	CAC Rank	Continuing/ Ongoing	Contractual or Legal Commitment		\$	\$	%	Bond \$	Cash \$	Private	PFC Revenue/
					Donation \$						Airport Reserve	%
WA06401	GMIA Phase II Residential Sound Insulation Prog	High/Recmnd	YES	YES	\$ 14,110,000	\$ 12,699,000	90.00%	\$ -	\$ -	\$ -	\$ 1,411,000	10.00%
WA17201	GMIA Terminal Sanitary Sewer Utility Upgrade	High/Recmnd	YES	NO	\$ 300,000	-	0.00%	\$ -	\$ -	\$ -	\$ 300,000	100.00%
WA12201	GMIA Airfield Pavement Rehabilitation	High/Recmnd	NO	NO	\$ 1,120,000	\$ 980,000	87.50%	\$ -	\$ -	\$ -	\$ 140,000	12.50%
WA12301	GMIA Airfield Safety Improvements	High/Recmnd	NO	NO	\$ 400,000	\$ 350,000	87.50%	\$ -	\$ -	\$ -	\$ 50,000	12.50%
WA12501	GMIA Security and Wildlife Deterrent Perimeter	High/Recmnd	NO	NO	\$ 291,000	\$ 254,625	87.50%	\$ -	\$ -	\$ -	\$ 36,375	12.50%
WA16701	GMIA Terminal Escalator Replacement	High/Recmnd	NO	NO	\$ 1,300,000	-	0.00%	\$ -	\$ -	\$ -	\$ 1,300,000	100.00%
WA18001	GMIA 7L-25R Resurfacing	High/Recmnd	NO	NO	\$ 2,100,000	\$ 1,837,500	87.50%	\$ -	\$ -	\$ -	\$ 262,500	12.50%
WA18101	IUT Runway 4L-22R Pavement Surface	High/Recmnd	NO	NO	\$ 1,285,000	\$ 1,220,750	87.50%	\$ -	\$ -	\$ -	\$ 64,250	112.50%
TOTAL					\$ 20,906,000	\$ 17,341,875	82.95%	\$ -	\$ -	\$ -	\$ 3,564,125	17.05%

Non-CIC Recommended Projects Included in the CEX Recommended Capital Budget and Adopted by County Board

Airport												
					Project Funding							
					Total Project Cost \$	Non-County		County				
Project	Description	CIC Rank	Continuing/ Ongoing	Contractual or Legal Commitment		\$	\$	%	Bond \$	Cash \$	Private	PFC Revenue/
					Donation \$						Airport Reserve	%
WA16301	Perimeter Road Bridge over Howell Ave	Not Ranked	NO	NO	\$ 750,000	\$ 656,250	87.50%	\$ -	\$ -	\$ -	\$ 93,750	12.50%
	TOTAL				\$ 750,000	\$ 656,250	87.50%	\$ -	\$ -	\$ -	\$ 93,750	12.50%

DETAIL: Non-Airport Projects

CIC Recommended Projects Included in the CEX Recommended Capital Budget and Adopted by County Board

Non-Airport												
					Project Funding							
					Total Project Cost \$	Non-County \$ %		County Bond \$ Cash \$ Private Donation \$ PFC Revenue/ Airport Reserve %				
Project	Description	CIC Rank	Continuing/ Ongoing	Contractual or Legal Commitment								
WH00115	S. 76th St. Intersects of Edgerton & Layton Ave.	High/Recmnd	YES	YES	\$ 697,600	\$ 623,700	89.41%	\$ 73,900	\$ -	\$ -	\$ -	10.59%
WH00117	Intersection of CTH Y and S. 60th St.	High/Recmnd	YES	YES	\$ 98,700	\$ 88,200	89.36%	\$ 10,500	\$ -	\$ -	\$ -	10.64%
WH01002	Mill Rd. 43rd St. to Sydney Pl.	High/Recmnd	YES	YES	\$ 389,875	\$ 307,820	78.95%	\$ 82,055	\$ -	\$ -	\$ -	21.05%
WH01017	South 76th St. (W. Puetz Rd. to W. Imperial Dr.)	High/Recmnd	YES	YES	\$ 4,397,333	\$ 3,664,333	83.33%	\$ 733,000	\$ -	\$ -	\$ -	16.67%
WH02012	S. 68th St. (W. Ryan Rd. to House of Corrections	High/Recmnd	YES	YES	\$ 962,600	\$ 186,032	19.33%	\$ 776,568	\$ -	\$ -	\$ -	80.67%
WH02015	S. North Cape Rd. (Hi-View Dr. to S. Carroll Cir	High/Recmnd	YES	YES	\$ 2,807,400	\$ 563,094	20.06%	\$ 2,244,306	\$ -	\$ -	\$ -	79.94%
WV00901	County-wide Sanitary Sewers Repairs	High/Recmnd	YES	YES	\$ 75,000	\$ -	0.00%	\$ -	\$ 75,000	\$ -	\$ -	100.00%
WM01601	MPM Façade	High/Recmnd	YES	YES	\$ 895,963	\$ -	0.00%	\$ 895,963	\$ -	\$ -	\$ -	100.00%
WOS1701	War Memorial Renovations	High/Recmnd	YES	YES	\$ 1,309,550	\$ -	0.00%	\$ 1,309,550	\$ -	\$ -	\$ -	100.00%
WOS1702	War Memorial Exterior Stairs	High/Recmnd	YES	YES	\$ 300,150	\$ -	0.00%	\$ 300,150	\$ -	\$ -	\$ -	100.00%
WOS1703	War Memorial Concrete and Structural Improvement	High/Recmnd	YES	YES	\$ 198,155	\$ -	0.00%	\$ 198,155	\$ -	\$ -	\$ -	100.00%
WOS1704	War Memorial HVAC Improvements	High/Recmnd	YES	YES	\$ 3,497,350	\$ -	0.00%	\$ 3,497,350	\$ -	\$ -	\$ -	100.00%
WOS1705	War Memorial Elevator and Electrical Systems	High/Recmnd	YES	YES	\$ 367,500	\$ -	0.00%	\$ 367,500	\$ -	\$ -	\$ -	100.00%
WO61401	Build Out Ten Sites to Digital	High/Recmnd	YES	YES	\$ 7,126,100	\$ -	0.00%	\$ 7,126,100	\$ -	\$ -	\$ -	100.00%
WS03401	Washington Park Sr Ctr - Roof Replacement	High/Recmnd	YES	NO	\$ 244,562	\$ -	0.00%	\$ -	\$ 244,562	\$ -	\$ -	100.00%
WO11201	Fleet General Equipment	High/Recmnd	YES	NO	\$ 3,195,600	\$ -	0.00%	\$ 3,195,600	\$ -	\$ -	\$ -	100.00%
WO11202	Fleet General Equipment-Parks	High/Recmnd	YES	NO	\$ 2,130,400	\$ -	0.00%	\$ 2,130,400	\$ -	\$ -	\$ -	100.00%
WO11203	Fleet General Equipment-Air	High/Recmnd	YES	NO	\$ 500,000	\$ -	0.00%	\$ -	\$ -	\$ -	\$ 500,000	100.00%
WO62101	Windows Migration	High/Recmnd	YES	NO	\$ 2,859,800	\$ -	0.00%	\$ 159,800	\$ 2,700,000	\$ -	\$ -	100.00%
WH00203	Traffic Signal Optimization	High/Recmnd	NO	YES	\$ 316,216	\$ 252,973	80.00%	\$ -	\$ 63,243	\$ -	\$ -	20.00%
WG01701	Vel Phillips Fire Protection Monitoring System	High/Recmnd	NO	NO	\$ 197,340	\$ -	0.00%	\$ -	\$ 197,340	\$ -	\$ -	100.00%
WJ02101	House of Corrections (ACC North) HVAC System and Window Replacements*	High/Recmnd	NO	NO	\$ 1,992,240	\$ -	0.00%	\$ -	\$ 1,992,240	\$ -	\$ -	100.00%
WG01801	Research Park Fire Protection Monitoring System	High/Recmnd	NO	NO	\$ 197,340	\$ -	0.00%	\$ 110,000	\$ 87,340	\$ -	\$ -	100.00%
WP28001	Menomonee River Parkway Reconstruction	High/Recmnd	NO	NO	\$ 3,195,600	\$ -	0.00%	\$ 3,195,600	\$ -	\$ -	\$ -	100.00%
WS04401	Washington Senior Center Restroom Renovation	High/Recmnd	NO	NO	\$ 123,400	\$ -	0.00%	\$ -	\$ 123,400	\$ -	\$ -	100.00%
WC08801	Courthouse Security X-Ray Inspect System	High/Recmnd	NO	NO	\$ 207,000	\$ -	0.00%	\$ 100,000	\$ 107,000	\$ -	\$ -	100.00%
WO44501	911 Answering System	High/Recmnd	NO	NO	\$ 579,220	\$ -	0.00%	\$ 579,220	\$ -	\$ -	\$ -	100.00%
TOTAL					\$ 38,861,994	\$ 5,686,152	14.63%	\$ 27,085,717	\$ 5,590,125	\$ -	\$ 500,000	85.37%

*The CEX Recommended project WJ02101 includes both an HVAC component and a window replacement component. Each component was submitted as a separate project request as part of the CIC process and the CEX budget process. The HVAC component was a CIC high-ranked/recommended project, the window replacement component was a lower-ranked (non-recommended) CIC project. These projects were combined as part of the CEX Recommended Budget as the window installation provides

Low Ranked or Non-Ranked CIC Projects Included in the CEX Recommended Capital Budget and Adopted by County Board

Non-Airport												
					Project Funding							
					Total Project Cost \$	Non-County		County				
Project	Description	CIC Rank	Continuing/ Ongoing	Contractual or Legal Commitment		\$	\$	%	Bond \$	Cash \$	Private	PFC Revenue/
					Donation \$						Airport Reserve	%
WH00118	CTH G and CTH S intersection	Low/Not Recmnd	YES	YES	\$ 129,650	\$ 115,875	89.38%	\$ 13,775	\$ -	\$ -	\$ -	10.62%
WH00119	CTH U and CTH BB intersection	Low/Not Recmnd	YES	YES	\$ 106,181	\$ 94,933	89.41%	\$ 11,248	\$ -	\$ -	\$ -	10.59%
WH00120	CTH Y w/ Pennsylvania and Whitnall	Low/Not Recmnd	YES	YES	\$ 113,809	\$ 101,708	89.37%	\$ 12,101	\$ -	\$ -	\$ -	10.63%
WH01019	Old Loomis RD-Warwick to Rawson	Low/Not Recmnd	YES	YES	\$ 173,200	\$ 40,000	23.09%	\$ 133,200	\$ -	\$ -	\$ -	76.91%
WH01201	W. ST. Marins RD to Lovers Ln RD	Low/Not Recmnd	YES	YES	\$ 346,300	\$ 80,000	23.10%	\$ 266,300	\$ -	\$ -	\$ -	76.90%
WH08023	Whitnall Park Bridge #564	Low/Not Recmnd	YES	YES	\$ 101,400	\$ 80,000	78.90%	\$ 21,400	\$ -	\$ -	\$ -	21.10%
WH08024	Whitnall Park Bridge #565	Low/Not Recmnd	YES	YES	\$ 101,400	\$ 80,000	78.90%	\$ 21,400	\$ -	\$ -	\$ -	21.10%
WH08701	Ryan Rd Culvert East of S. 112th	Low/Not Recmnd	YES	YES	\$ 298,300	\$ -	0.00%	\$ 298,300	\$ -	\$ -	\$ -	100.00%
WH23601	Green Infrastructure-Layton, Rawson	Low/Not Recmnd	YES	YES	\$ 469,500	\$ 227,300	48.41%	\$ 242,200	\$ -	\$ -	\$ -	51.59%
WP12904	Countywide Athletic Fields and Courts (Rose Park)	Low/Not Recmnd	YES	YES	\$ 242,600	\$ -	0.00%	\$ 242,600	\$ -	\$ -	\$ -	100.00%
WM01001	MPM Elevator and Escalator Modernization	Low/Not Recmnd	NO	YES	\$ 123,624	\$ -	0.00%	\$ -	123,624	\$ -	\$ -	100.00%
WM01501	MPM Window Replacment	Low/Not Recmnd	NO	YES	\$ 658,390	\$ -	0.00%	\$ 658,390	\$ -	\$ -	\$ -	100.00%
WG01801	CATC Fire Protection Monitoring System	Low/Not Recmnd	NO	YES	\$ 203,740	\$ -	0.00%	\$ 194,358	\$ 9,382	\$ -	\$ -	100.00%
WI06301	HOC Roof Repairs	Low/Not Recmnd	NO	YES	\$ 500,000	\$ -	0.00%	\$ -	500,000	\$ -	\$ -	100.00%
WO61901	Disaster Recovery Site	Low/Not Recmnd	NO	YES	\$ 250,000	\$ -	0.00%	\$ -	250,000	\$ -	\$ -	100.00%
WZ05701	Aviary Roof Replacement	Low/Not Recmnd	YES	NO	\$ 1,774,200	\$ -	0.00%	\$ 1,774,200	\$ -	\$ -	\$ -	100.00%
WP20301	Kosciuszko Community Center HVAC	Low/Not Recmnd	NO	NO	\$ 200,000	\$ -	0.00%	\$ 200,000	\$ -	\$ -	\$ -	100.00%
WP27905	Lindsay Park Walkways	Low/Not Recmnd	NO	NO	\$ 164,100	\$ -	0.00%	\$ 164,100	\$ -	\$ -	\$ -	100.00%
WP27906	King Park Walkways	Low/Not Recmnd	NO	NO	\$ 356,900	\$ -	0.00%	\$ 356,900	\$ -	\$ -	\$ -	100.00%
WP27907	Jackson Park Walkways	Low/Not Recmnd	NO	NO	\$ 157,700	\$ -	0.00%	\$ 157,700	\$ -	\$ -	\$ -	100.00%
WP27911	Lincoln Park Walkways	Low/Not Recmnd	NO	NO	\$ 70,400	\$ -	0.00%	\$ 70,400	\$ -	\$ -	\$ -	100.00%
WP27916	Madison Park Walkways	Low/Not Recmnd	NO	NO	\$ 153,400	\$ -	0.00%	\$ 153,400	\$ -	\$ -	\$ -	100.00%
WP27921	Baran Park Walkways	Low/Not Recmnd	NO	NO	\$ 58,600	\$ -	0.00%	\$ 58,600	\$ -	\$ -	\$ -	100.00%
WP27925	Smith Park Walkways	Low/Not Recmnd	NO	NO	\$ 287,600	\$ -	0.00%	\$ 287,600	\$ -	\$ -	\$ -	100.00%
WP29601	Smith Park Electrical Svcs Replacement	Low/Not Recmnd	NO	NO	\$ 99,100	\$ -	0.00%	\$ 99,100	\$ -	\$ -	\$ -	100.00%
WP30201	Countywide Playground Resurfacing (Rose Park)	Low/Not Recmnd	NO	NO	\$ 121,500	\$ -	0.00%	\$ 121,500	\$ -	\$ -	\$ -	100.00%
WS04201	Kelly Senior Center Doors	Low/Not Recmnd	NO	NO	\$ 31,950	\$ -	0.00%	\$ -	31,950	\$ -	\$ -	100.00%
WS04202	Rose Senior Center Doors	Low/Not Recmnd	NO	NO	\$ 48,744	\$ -	0.00%	\$ -	48,744	\$ -	\$ -	100.00%
WZ11201	Pachyderm Tunnel Replacement	Low/Not Recmnd	NO	NO	\$ 577,100	\$ -	0.00%	\$ 577,100	\$ -	\$ -	\$ -	100.00%
WC02701	Courthouse Light Court Window Replacement	Low/Not Recmnd	NO	NO	\$ 672,000	\$ -	0.00%	\$ 193,338	\$ 478,662	\$ -	\$ -	100.00%
WO23401	Liquid Mass Spectrometer	Not Ranked	NO	YES	\$ 453,100	\$ -	0.00%	\$ 327,100	\$ 126,000	\$ -	\$ -	100.00%
WC10201	Courthouse Cooling Tower	Not Ranked	NO	YES	\$ 500,000	\$ -	0.00%	\$ 250,000	\$ 250,000	\$ -	\$ -	100.00%
WZ12001	Hippopotamus Exhibit Renovations	Not Ranked	NO	NO	\$ 4,800,000	\$ -	0.00%	\$ -	\$ 1,200,000	\$ 3,600,000	\$ -	100.00%
WP39601	Carver Park Playground Area Replacement	Not Ranked	NO	NO	\$ 264,200	\$ -	0.00%	\$ 264,200	\$ -	\$ -	\$ -	100.00%
WP39701	Kern Park Playground Area Replacement	Not Ranked	NO	NO	\$ 264,200	\$ -	0.00%	\$ 264,200	\$ -	\$ -	\$ -	100.00%
WC09501	Courthouse Masonry-Basement Walls	Not Ranked	NO	NO	\$ 380,000	\$ -	0.00%	\$ -	\$ 380,000	\$ -	\$ -	100.00%
TOTAL					\$ 15,252,888	\$ 819,816	5.37%	\$ 7,434,710	\$ 3,398,362	\$ 3,600,000	\$ -	94.63%

Low Ranked or Non-Ranked CIC Projects Included in the Adopted Budget via County Board Amendment Only

Non-Airport												
Project					Project Funding							
					Total Project Cost \$	Non-County		County				
						\$	%	Bond \$	Cash \$	Private Donation \$	PFC Revenue/Airport Reserve \$	%
WO20502	Fiscal Automation*	Low/Not Recmnd	YES	NO	\$ 255,000	\$ -	0.00%	\$ -	\$ 255,000	\$ -	\$ -	100.00%
WO2401	College Ave Storm Water Pond Upgrade	Low/Not Recmnd	NO	NO	\$ 96,538	\$ -	0.00%	\$ -	\$ 96,538	\$ -	\$ -	100.00%
WP29801	SouthShore Boat Launch	Low/Not Recmnd	NO	NO	\$ 84,000	\$ -	0.00%	\$ -	\$ 84,000	\$ -	\$ -	100.00%
WO11201	Beach Groomer (added to Fleet Vehicle Equipment Replacement project)	Low/Not Recmnd	NO	NO	\$ 80,000	\$ -	0.00%	\$ 80,000	\$ -	\$ -	\$ -	100.00%
WO22601	Charles Allis Boiler Replacement	Low/Not Recmnd	NO	NO	\$ 210,000	\$ -	0.00%	\$ 210,000	\$ -	\$ -	\$ -	100.00%
WP29701	Oak Leaf Trail Program-Sheridan Park	Not Ranked	NO	NO	\$ 396,000	\$ -	0.00%	\$ 396,000	\$ -	\$ -	\$ -	100.00%
WP29702	Oak Leaf Trail Program-Grant Park	Not Ranked	NO	NO	\$ 104,000	\$ -	0.00%	\$ 104,000	\$ -	\$ -	\$ -	100.00%
WP39903	Pulaski Park Amenities Improvement	Not Ranked	NO	NO	\$ 804,000	\$ -	0.00%	\$ 584,868	\$ 119,132	\$ 100,000	\$ -	100.00%
WP39904	Noyes Park Amenities Improvement	Not Ranked	NO	NO	\$ 1,158,000	\$ -	0.00%	\$ 1,003,462	\$ 154,538	\$ -	\$ -	100.00%
WP46101	McGovern Basketball Courts	Not Ranked	NO	NO	\$ 248,000	\$ -	0.00%	\$ -	\$ 248,000	\$ -	\$ -	100.00%
WP46201	Dineen Park Tennis Court Replacement	Not Ranked	NO	NO	\$ 453,600	\$ -	0.00%	\$ 303,600	\$ 150,000	\$ -	\$ -	100.00%
WP46301	Tiefenthaler Park Play Area Resurfacing	Not Ranked	NO	NO	\$ 110,000	\$ -	0.00%	\$ -	\$ 110,000	\$ -	\$ -	100.00%
WO08601	Mihw River Parkway Reconstruction	Not Ranked	NO	NO	\$ 264,200	\$ -	0.00%	\$ 264,200	\$ -	\$ -	\$ -	100.00%
TOTAL					\$ 4,263,338	\$ -	0.00%	\$ 2,946,130	\$ 1,217,208	\$ 100,000	\$ -	100.00%

*The CEX Recommended Budget assumed this project to be created via an administrative fund transfer (during 2014) in anticipation of the scheduled 2014 UWM land sale payment. As a result, it was not included in the 2014 CEX Recommended Capital Budget as a specific project.

CIC Recommended Projects NOT Included in CEX Recommended Budget or County Board Action

					Project Funding						
					Total Project Cost	Non-County		County			
								Bond \$	Cash \$	Private Donation \$	PFC Revenue/ Airport Reserve %
Project	Description	CIC Rank	Continuing/ Ongoing	Contractual or Legal Commitment	\$	\$	%				
WS03201	Variable Air Volume Boxes - Upgrade/Replacement (Coggs Bldg.)	High/Recmnd	YES	NO	\$ 2,820,000	\$ -	0.00%	\$ -	\$ 2,820,000	\$ -	\$ - 100.00%
WO11801	Historical Center Exterior Cornice Restoration	High/Recmnd	NO	NO	4,077,900	\$ -	0.00%	\$ -	\$ 4,077,900	\$ -	\$ - 100.00%
WD44801	CCFC Video Visitation	High/Recmnd	NO	YES	1,524,170	\$ -	0.00%	\$ -	\$ 1,524,170	\$ -	\$ - 100.00%
WP29001	Kinnickinnic Parkway- 76th to Cleveland	High/Recmnd	NO	NO	975,000	\$ -	0.00%	\$ -	\$ 975,000	\$ -	\$ - 100.00%
	TOTAL				\$ 9,397,070	\$ -	0.00%	\$ -	\$ 9,397,070	\$ -	\$ - 100.00%

Summary Tables

CY (2013) Actions

Non-Airport

CIC Recommended Projects Included In CY 2013 County Board Action (i.e. Unspent Bonds Fund Transfer)

Non-Airport												
					Project Funding							
					Total Project Cost	Non-County		County				
								PFC				
Project	Description	CIC Rank	Continuing /Ongoing	Contractual or Legal Commitment	\$	\$	%	Private Revenue		Donati / Airport		
								Bond \$	Cash \$	on \$	Reserve	%
WV02501	Rawson Avenue Pump Station	High/Recmnd	YES	NO	350,000	\$ -	82.13%	350,000	\$ -	\$ -	\$ -	100.00%
WT05701	Replace Bus Washing System at Fond Du Lac Garage	High/Recmnd	NO	NO	1,127,098	\$ 901,098	0.00%	226,000	\$ -	\$ -	\$ -	20.05%
WZ11401	Zoo Life Support Emergency Generators	High/Recmnd	NO	NO	60,000	\$ -	0.00%	60,000	\$ -	\$ -	\$ -	100.00%
WT02601	New Flyer Buses	High/Recmnd	NO	NO	14,100,000	\$ 11,580,000	82.13%	2,520,000	\$ -	\$ -	\$ -	17.87%
WV01801	Underground Storage Tank Upgrades	High/Recmnd	NO	NO	320,000	\$ -	0.00%	320,000	\$ -	\$ -	\$ -	100.00%
WC103012	CIF Cooling Tower	High/Recmnd	NO	NO	440,000	\$ -	0.00%	440,000	\$ -	\$ -	\$ -	100.00%
WE02802	Nurse Call System - Unit 53-B	High/Recmnd	NO	NO	124,000	\$ -	0.00%	124,000	\$ -	\$ -	\$ -	100.00%
WZ10101	Zoo Apes Building Boiler Repair	Low/Not Recmnd	NO	NO	290,000	\$ -	0.00%	290,000	\$ -	\$ -	\$ -	100.00%
WZ10701	Zoo Bear Service Area Improvements	Low/Not Recmnd	NO	NO	200,000	\$ -	0.00%	200,000	\$ -	\$ -	\$ -	100.00%
WZ11501	Great Apes Mechanical Room Roof Replacement	Low/Not Recmnd	NO	NO	60,000	\$ -	0.00%	60,000	\$ -	\$ -	\$ -	100.00%
WO23501	Child Support Security Camera	Low/Not Recmnd	NO	NO	18,500	\$ 18,500	100.00%	0	\$ -	\$ -	\$ -	0.00%
WP22101	Lincoln Golf Course Irrigation/ Pumphouse	Low/Not Recmnd	NO	NO	940,000	\$ -	0.00%	940,000	\$ -	\$ -	\$ -	100.00%
WP28701	Greenfield Golf Course Irrigation	Low/Not Recmnd	NO	NO	650,000	\$ -	0.00%	650,000	\$ -	\$ -	\$ -	100.00%
WP28401	Clarke Square Playground	Low/Not Recmnd	NO	NO	250,000	\$ -	0.00%	250,000	\$ -	\$ -	\$ -	100.00%
WV029011	Grant Park Lift Station	Low/Not Recmnd	NO	NO	190,000	\$ -	0.00%	190,000	\$ -	\$ -	\$ -	100.00%
WP270012	Oak Creek Parkway Lighting System	Low/Not Recmnd	NO	NO	110,000	\$ -	0.00%	110,000	\$ -	\$ -	\$ -	100.00%
WO060142	Lake Park Ravine North to Service Dr	Not Ranked	NO	NO	400,000	\$ -	0.00%	400,000	\$ -	\$ -	\$ -	100.00%
WZ063012	Zoo Winter Quarters Main Roof Replace	Not Ranked	NO	NO	370,000	\$ -	0.00%	370,000	\$ -	\$ -	\$ -	100.00%
	TOTAL				\$ 19,999,598	\$ 12,499,598	62.50%	\$ 7,500,000	\$ -	\$ -	\$ -	37.50%

2014 Adopted Projects
Continuing and/or
Contractually Obligated

2014 Adopted Projects that are Continuing and/or Contractually Obligated Projects into Future Years

Project	2015 BOND/CASH AMOUNT	2016 BOND/CASH AMOUNT	2017 BOND/CASH AMOUNT	2018 BOND/CASH AMOUNT
WH00117 Intersection of CTH Y and S. 60th St.	66,800	0	0	0
WH00118 CTH G & CTH S Intersection(2216-00-02)	45,088	0	0	0
WH00119 CTH U and CTH BB Intersection (2160-01-02)	50,265	0	0	0
WH00120 CTH Y Intersection w/ Pennsylvania and Whitnall	85,324	0	0	0
WH01002 Mill Rd. 43rd St. to Sydney Pl.	73,500	1,154,000	0	0
WH01021 W. St. Martins Rd S. N Cape Rd to S Lvr's Lane Rd	2,050,857	0	0	0
WH08023 Whitnall Park Bridge #564	0	134,000	0	0
WH08024 Whitnall Park Bridge #565	0	132,000	0	0
WV00901 County-wide Sanitary Sewers Repairs	150,000	150,000	150,000	100,000
WP20301 Kosciuszko Community Center HVAC	1,800,000	0	0	0
WP28001 Menomonee River Parkway Reconstruction	3,000,000	0	0	0
WP29702 Oak Leaf Trail - Grant Park	784,000	0	0	0
WP29801 South Shore Boat Launch	0	126,000	1,892,000	0
WP46101 McGovern Park Basketball Courts	208,000	0	0	0
WM01001 MPM Elevator & Escalator Modernization	861,628	2,235,000	835,000	0
WZ12001 Hippopotamus Exhibit Renovations	1,200,000	0	0	0
WC02701 Courthouse Light Court Window Replacement	336,000	672,000	672,000	672,000
WO11201 Fleet General Equipment	3,000,000	3,000,000	3,000,000	3,000,000
WO11205 Fleet Parks Equipment	0	2,000,000	2,000,000	2,000,000
WO20502 Fiscal Automation Program	350,000	0	0	0
WO51701 War Memorial Renovations	2,489,400	1,180,000	408,400	0
WO61401 Build Out Ten Sites to Digital	6,866,786	6,567,490	2,940,000	0
WO61901 Disaster Recovery Site	900,000	800,000	0	0
WO62101 Windows Migration	1,191,909	0	0	0
Continuing and/or Contractual Obligated Projects:	2015 \$25,509,557	2016 \$18,150,490	2017 \$11,897,400	2018 \$5,772,000

2014 Adopted Projects that are Continuing and/or Contractually Obligated Projects into Future Years

Project		2015 BOND/CASH AMOUNT	2016 BOND/CASH AMOUNT	2017 BOND/CASH AMOUNT	2018 BOND/CASH AMOUNT
WH00117	Intersection of CTH Y and S. 60th St.	66,800	0	0	0
WH00118	CTH G & CTH S Intersection(2216-00-02)	45,088	0	0	0
WH00119	CTH U and CTH BB Intersection (2160-01-02)	50,265	0	0	0
WH00120	CTH Y Intersection w/ Pennsylvania and Whitnall	85,324	0	0	0
WH01002	Mill Rd. 43rd St. to Sydney Pl.	73,500	1,154,000	0	0
WH01021	W. St. Martins Rd S. N Cape Rd to S Lvr's Lane Rd	2,050,857	0	0	0
WH08023	Whitnall Park Bridge #564	0	134,000	0	0
WH08024	Whitnall Park Bridge #565	0	132,000	0	0
WV00901	County-wide Sanitary Sewers Repairs	150,000	150,000	150,000	100,000
WP20301	Kosciuszko Community Center HVAC	1,800,000	0	0	0
WP28001	Menomonee River Parkway Reconstruction	3,000,000	0	0	0
WP29702	Oak Leaf Trail - Grant Park	784,000	0	0	0
WP29801	South Shore Boat Launch	0	126,000	1,892,000	0
WP46101	McGovern Park Basketball Courts	208,000	0	0	0
WM01001	MPM Elevator & Escalator Modernization	861,628	2,235,000	835,000	0
WZ12001	Hippopotamus Exhibit Renovations	1,200,000	0	0	0
WC02701	Courthouse Light Court Window Replacement	336,000	672,000	672,000	672,000
WO11201	Fleet General Equipment	3,000,000	3,000,000	3,000,000	3,000,000
WO11205	Fleet Parks Equipment	0	2,000,000	2,000,000	2,000,000
WO20502	Fiscal Automation Program	350,000	0	0	0
WO51701	War Memorial Renovations	2,489,400	1,180,000	408,400	0
WO61401	Build Out Ten Sites to Digital	6,866,786	6,567,490	2,940,000	0
WO61901	Disaster Recovery Site	900,000	800,000	0	0
WO62101	Windows Migration	1,191,909	0	0	0
Continuing and/or Contractual Obligated Projects:		2015 \$25,509,557	2016 \$18,150,490	2017 \$11,897,400	2018 \$5,772,000

Table 1 - Estimated Available County Financing for Capital Projects

	<u>2014 (Adopted)</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Bond Cap	\$37,466,557	\$38,590,554	\$39,748,271	\$40,940,720	\$42,168,942	\$43,434,011
20% Cash Financing Goal	\$14,405,695	\$9,647,639	\$9,937,068	\$10,235,180	\$10,542,236	\$10,858,503
CAP PRJ COST (CNTY):	\$51,872,252	\$48,238,193	\$49,685,339	\$51,175,900	\$52,711,178	\$54,292,514
Less On-going and Committed Projects		(\$25,509,557)	(\$18,150,490)	(\$11,897,400)	(\$5,772,000)	\$ -
Available Financing for Capital Projects		\$22,728,636	\$ 31,534,849	\$ 39,278,500	\$ 46,939,178	\$54,292,514

Table 2 - Preliminary Departmental Capital Project Requests

	<u>2014 (Adopted)</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Capital Project Requests	\$51,872,252	\$105,843,935	\$97,772,234	\$80,576,044	\$63,115,577	\$69,645,953
Estimated County Financing Available/(Shortfall):	\$0	(\$83,115,299)	(\$66,237,385)	(\$41,297,544)	(\$16,176,400)	(\$15,353,439)

**COUNTY OF MILWAUKEE
INTEROFFICE COMMUNICATION**

Date: March 24, 2014

To: Members of the Milwaukee County Capital Improvements Committee

From: Scott B. Manske, Comptroller

Subject: Recommended Changes to Capital Improvement Process

Recommended Changes to the CIC Process

The team reviewing the first CIC cycle has recommended the following changes to improve the effectiveness and efficiency of the CIC, which includes integrating the CIC and the Department Capital planning processes into a single process. Rather than trying to conduct two processes – and not having enough time or staff to do either one effectively – we recommend having a single process that includes the CIC. The process would be known as the Integrated Capital Improvement Process (ICIP).

1. Departments Analyze Capital needs (January – May) - Departments begin analyzing their capital needs from January to May.
2. DAS-PSB sets capital targets for departments (Late-January – Early-February) - Department of Administrative Services – Performance, Strategy and Budget office (DAS-PSB) determines funding limits by department, and would issue those limits to department.
3. CIC meets to discuss goals for next budget cycle (March) - Begin the ICIP by meeting in late February with the CIC to discuss the results of the budget process from the prior year, and the overall budget outlook for the upcoming budget.
 - o Review the dollar level of departmental priorities included in the prior five-year plan for the subsequent budget year, and the remainder of the previous five year plan.
 - o The CIC should review the proposed funding levels that will be required for the next five year plan, based on bond funding and cash financing limits.
 - o In addition, the CIC should be provided with an initial list of continuing and committed projects. Continuing projects are those projects which had funding assigned to it in a prior year, and will need funding in a future budget to finish the project. Committed projects are those projects where the County has made a commitment by Legal or Statutory Requirement, Contract or Resolution to fund capital needs. This will allow the CIC to determine the net level of funding that is available for other projects for the five-year plan.

4. Departments submit capital requests for cost estimates (February – March) – Generally in Late-February/Early-March, departments submit capital requests, within capital limits set for their department, to Architectural and Engineering (DAS-A&E) and the Information Management Services Division (DAS-IMSD) for review of departmental cost estimates as part of the Recommended Budget process.
5. Departments prioritize capital budget needs, using limits (March – May) - The departments would generally begin the process of analyzing their capital needs for the next five-year plan, with specific focus on the next budget year, and the limits communicated by DAS-PSB. Departments should develop their capital plans and proposals based on this available pool of funds. Capital needs would have to be prioritized by departments.
6. Departments submit prioritized requested capital budgets to DAS-PSB (June) - After departments receive completed cost estimates (from AE and IMSD staff) and finalize their 5-Year capital improvement projects, departments submit their Requested Capital Budgets to the County Executive and DAS-PSB.
7. CIC reviews departmental capital requests (Mid-August) - A draft Capital Improvement Plan (DCIP) is prepared, including specific candidates for the next year's budget. The Departments will provide the CIC with their method for prioritizing projects and the expected long-term impact of proposed investments. These meetings should invite discussion of long-range capital needs, facility usage, and major investments to improve the delivery of County services.
8. Departments respond to CIC comments (Late-August) - Based on feedback from the CIC, Departments may review their future-year capital proposals. Any revisions to departmental plans will be submitted to DAS-PSB and the CIC.
9. As part of the Recommended Budget process, the DAS-PSB and Workgroup review departmental capital requests (June – Late August) - DAS-PSB and workgroup reviews Requested Capital Budgets from departments, and determines if priorities established by departments are reasonable.
10. County Executive submits capital budget (Late-September) - The County Executive will submit a proposed Capital Budget as part of the overall budget submission by October 1. The County Board will review and enact the final budget.
11. Finance Committee Review of Recommended Capital Budget (October)
12. Early November - CIC meets to discuss County Executive capital budget and any amendments by the Finance, Personnel, & Audit Committee which will be compared with the DCIP submitted to the CIC in August. Any comments by the CIC will be forwarded to the County Executive and County Board of Supervisors.
13. County Board Adoption of Capital Budget (November)

Based on our experience with the first year of the CIC process, we believe that these recommended changes will add value to this process for the entire County. On January 27, DAS-PSB provided departments with 2015 capital budget planning dates based on the ICIP process described above.



Scott B. Manske, Comptroller

Project Information			Month										
Step	Step Name	Owner	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV
1	Departments Analyze Capital needs	Departments											
2	DAS-PSB sets capital targets for departments	DAS-PSB											
3	CIC meets to discuss goals for next budget cycle	CIC											
4	Departments submit capital requests for cost estimates	Departments											
5	Departments prioritize capital budget needs, using limits	Departments											
6	Departments submit prioritized requested capital budgets to DAS-PSB	Departments, DAS-PSB, County Executive											
7	CIC reviews departmental capital requests and workgroup review of requests	CIC											
8	Departments respond to CIC comments	Departments											
9	DAS-PSB and Workgroup review departmental capital requests	DAS-PSB, Workgroup											
10	County Executive submits capital budget	County Executive											
11	Finance Committee Review of Recommended Capital Budget	County Board											
12	CIC meets to discuss County Executive capital budget	CIC											
13	County Board Adoption of Capital Budget	County Board, County Executive											

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Capital Improvements Committee

Meeting March 12, 2014

Item 1 B

County Ordinance Chapter 36 – Capital Improvements
Committee

Milwaukee County, Wisconsin, Code of Ordinances >> - MILWAUKEE COUNTY CODE OF GENERAL ORDINANCES VOLUME I >> Chapter 36 - CAPITAL IMPROVEMENTS COMMITTEE >>

Chapter 36 - CAPITAL IMPROVEMENTS COMMITTEE

36.01. - Creation.

36.02. - Composition.

36.03. - Duties.

36.04. - Reports.

36.05. - Staffing.

36.01. - Creation.

There is created a capital improvements committee to develop, maintain and update a long-term capital improvements program for the county's construction and maintenance of infrastructure and facilities.

36.02. - Composition.

The committee shall be comprised of:

- (a) The director of the department of transportation, or alternate;
- (b) The fiscal and budget administrator, or alternate;
- (c) The comptroller, or alternate;
- (d) The chair of the committee on transportation, public works and transit, or alternate;
- (e) The co-chairs of the committee on finance, personnel and audit, or alternates;
- (f) Two (2) appointments of the county executive who shall be mayors or village board presidents of municipalities located in Milwaukee County, or alternates.
- (g) The chair of the county board shall appoint the chair of the committee.

36.03. - Duties.

The committee shall:

- (a) Develop a prioritized five-year capital improvements plan based on anticipated maintenance and facility needs;
- (b) Establish criteria upon which a determination of the priority of each capital project included in the plan may be based;
- (c) Establish a priority for each project in the capital improvements plan based upon the established criteria;
- (d) Secure supporting data and justification for proposed projects, establish cost estimates, and obtain from county departments, agencies and offices a projection of operating costs for each identified capital project;
- (e) Monitor completion of the capital improvements program contained in each annual budget, as based on the five-year capital improvements plan.

36.04. - Reports.

- (a) The capital improvements committee shall develop a five-year capital improvements plan. Initially, by April 15 of each year, department heads shall submit their five-year capital improvements plan requests to the appropriate standing committees of the county board, who shall then submit the plans, including their recommendations, to the capital improvements committee. Based on this review of projects submitted and of critical needs, the capital improvements committee shall submit a five-year capital improvements plan to the county board and the county executive by May 15 of each year for adoption in conjunction with adoption of the annual budget;
- (b) Based on established criteria, by May 15 of each year, the capital improvements committee shall submit to the department of administrative services-administration and fiscal affairs division, on forms prescribed by the division, an evaluation of each and every capital budget recommendation submitted by county departments, agencies and offices, including ratings, prioritized rankings, financing, and how each project serves to implement the five-year capital improvements plan; said report shall also be provided to the county board of supervisors.

36.05. - Staffing.

Staff for the capital improvements committee shall be provided by the department of administrative services-administration and fiscal affairs division, and, in this role, shall operate under the administrative direction of the committee. All county departments, agencies and offices shall cooperate with the committee, and the committee staff, and provide assistance whenever the committee so requests.

LEGISLATIVE HISTORY

All sections effective upon passage and publications unless otherwise indicated.

Ch. 36 Created - Nov. 5, 2012, J. Proc.

HISTORY NOTE

(Ord. No. 12-23, § 1, 11-5-12)

